

## Message Text

UNCLASSIFIED

PAGE 01 VIENNA 03103 161442Z

71

ACTION IO-13

INFO OCT-01 EUR-12 ISO-00 EB-07 AID-05 AF-06 ARA-10 EA-09

NEA-10 COME-00 LAB-04 TRSE-00 SIL-01 OIC-02 CIAE-00

INR-07 NSAE-00 OMB-01 /088 W

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R 161134Z APR 76

FM AMEMBASSY VIENNA

TO SECSTATE WASHDC 8337

INFO USMISSION USUN NEW YORK

UNCLAS VIENNA 3103

E.O. 11652: N/A

TAGS: UNIDO, OCON, PFOR, EIND, EAID, ECIN

SUBJECT: UNIDO PERMANENT COMMITTEE SEVENTH SESSION, DELEGATION

REPORT NO. 7 P.C. AGENDA ITEMS 6, AND 5 (A)

AND IDB AGENDA ITEM 8.

1. FOLLOWING A SHORT INTRODUCTION OF ITEM 6 BY THE CHIEF OF THE RESPONSIBLE SECRETARIAT SECTION (SIDDIQUI) ON APRIL 7, THE COMMITTEE RETURNED TO AGENDA ITEM 6, EVALUATION, LATE AFTERNOON, MONDAY, APRIL 12, AND CONTINUED DISCUSSION THROUGH MOST OF TUESDAY, APRIL 13. SIXTEEN DELEGATIONS SPOKE ON ONE OR MORE OF THREE DOCUMENTS CIRCULATED BY THE SECRETARIAT, INCLUDING THE REPORT ON THE EXPERT GROUP MEETING OF NOVEMBER 1975, ON APPROACHES, PROCEDURES AND METHODOLOGY OF EVALUATION OF UNIDO'S ACTIVITIES (ID/B/:.3/48/ADD. 2) CIRCULATED TO THE COMMITTEE AS LATE AS APRIL 8. AN ISSUES PAPER, PREPARED BY U.S. CONSULTANT RAYMOND E. KITCHELL, WHICH HAD SET THE AGENDA FOR THE EXPERT GROUP MEETING, WAS ATTACHED TO DOCUMENT ADD. 2 AND WAS AN ADDITIONAL BASIS FOR THE DEBATE.

2. U.S. OBJECTIVES SATISFIED THROUGH MAJOR USDEL (SCHUWEILER) INTERVENTION AND QUESTION AND ANSWER EXCHANGES WITH SECRETARIAT (SIDDIQUI) DURING COURSE OF CLOSING DISCUSSION. SECRETARIAT ON RECORD AS UNCLASSIFIED

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PAGE 02 VIENNA 03103 161442Z

ATTACHING IMPORTANCE TO EVALUATION AS MANAGEMENT

TOOL TO GIVE PRIORITY TO (A) DESIGN AND ESTABLISHMENT OF EVALUATION SYSTEM; (B) PARTICIPATION IN JOINT UNIDO/UNDP VALUATION PROJECTS AND FOLLOW-UP; (C) PROJECT DESIGN WITH LIFE-OF-PROJECT EVALUATION BUILT IN; AND (D) PROCESS EVALUATION OF INTERNAL UNIDO MANAGEMENT.

3. ALL DELEGATIONS WHICH INTERVENED ATTACHED IMPORTANCE TO GENERAL EVALUATION CONCEPT; HOWEVER, DISCUSSION DISCLOSED CONTINUING CONFUSION ON PART OF SOME ON PROFESSIONAL MEANING OF TERMS AND LACK OF FAMILIARITY WITH MORE SPECIALIZED CONCEPTS AND METHODOLOGIES. ONLY NIGERIAN DELEGATION EXPRESSED CONCERN OVER DANGERS OF INFRINGEMENT OF SOVEREIGNTY, IN SHARP CONTRAST TO LAST IDB/PC DISCUSSION OF THIS SUBJECT TWO YEARS AGO, WHEN MAJORITY OF G-77 SPOKESMAN EXPRESSED MUCH CONCERN. SOVIET SPOKESMAN, AS MIGHT BE EXPECTED, VOICED OBJECTIONS TO PARTS OF U.S. CONSULTANT'S ISSUES PAPER, ESPECIALLY REFERENCES TO USE OF CONSULTANTS FROM PRIVATE ENTERPRISE.

4. SECRETARIAT GENERALLY APPLAUDED BY DELEGATES FOR NEW JOINT UNDP/UNIDO EVALUATION INITIATIVES. WHILE FIRST JOINT EVALUATION OF UNIDO EXECUTED PROJECTS (IN FIELDS OF INDUSTRIAL STRATEGY, PROGRAMMING AND POLICIES) DREW SOME CRITICISM (E.G., FOR FAILING TO OBTAIN HOST-COUNTRY INPUTS), MOST DELEGATIONS SHARED U.S. VIEW THAT CONCLUSIONS AND RECOMMENDATIONS SET FORTH IN THE REPORT WERE SENSIBLE AND REALISTIC. THE COMMITTEE WAS ASSURED BY SECRETARIAT THAT REPORTS WERE BEING GIVEN CAREFUL CONSIDERATION WITH A VIEW TO EARLY FOLLOW-UP ACTION.

5. FOLLOWING COMPLETION OF THE EVALUATION ITEM, COMMITTEE RETURNED TO AGENDA ITEM 5(A), BRINGING UP TO DATE THE PROGRAMME BUDGET, 1976-1977. CHAIRMAN ANNOUNCED WITHOUT OBJECTION THAT IDB-X SHOULD SET DATE FOR AN IDB RESUMED SESSION TO FORMALLY CONSIDER THE REVISED PROGRAM/BUDGET AFTER AUGUST BUT AS EARLY AS POSSIBLE IN FALL TO ALLOW TIMELY ACABQ CONSIDERATION.

6. CONCERNED WITH SUBSTANTIVELY THIN SECRETARIAT PRESENTATION  
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PAGE 03 VIENNA 03103 161442Z

AND RESPONSES THIS SUBJECT DURING DISCUSSION LAST WEEK, WHICH WERE NOT FILLED OUT SATISFACTORILY BY INFORMATION OBTAINED FROM SECRETARIAT SOURCES AND OTHER DELEGATIONS, USDEL (SCHUWEILER) PROPOSED IN PLENARY TO EXEC. DIRECTOR THAT SECRETARIAT BE PREPARED TO DISCUSS IN SOME DETAIL UNDER AGENDA ITEM 8 OF IDB-X (ORGANIZATIONAL AND FINANCIAL MATTERS) GUIDELINES GIVEN TO SECRETARIAT DIVISIONS AND SECTIONS ON PREPARATION OF THE

REVISED PROGRAM OF WORK. EXECUTIVE DIRECTOR REPLIED GENERALLY IN TERMS OF ZERO-BASED PROGRAM/BUDGET TO IMPLEMENT LIMA DECLARATION AND PLAN OF ACTION (LDPA) WITH SPECIFIC REFERENCE TO BODY OF STUDIES IN INTERNATIONAL CENTER OF INDUSTRIAL STUDIES. USDEL CLARIFIED THAT ITS REQUEST DEALT WITH INFORMATION ON PROGRAM COMPONENTS RATHER THAN BUDGET PROCEDURES AND REQUESTED REPLY TO ADDITIONAL QUESTIONS ON SUBJECTS OF PREDICTED UNDP/UNIDO RELATIONS AND RUMORED NEW SOURCES OF EXTRA-BUDGETARY FUNDS. EXEC. DIR. REPLIED THAT EARLIER POSSIBILITIES BRUIED ABOUT FOR ADDITIONAL FUNDS (VEILED REFERENCE TO OPEC CONTRIBUTION) HAD RETREATED AND DID NOT BEAR MENTIONING. FINAL US REQUEST FOR EXEC. DIR. COMMITMENT TO DISCUSSION ON SPECIFIC PROGRAM COMPONENTS AT IDB-X ANSWERED AGAIN BY EXEC. DIR. IN TERMS OF BUDGET LEVELS AND GENERAL COMMITMENT TO IMPLEMENT LDPA. NO OTHER DELEGATIONS SUPPORTED US REQUEST. SOME GROUP B DELS CHARACTERIZED EXEC. DIR. REPLIES AS TYPICALLY EVASIVE.

7. ON ADVICE FROM HIS DIVISION CHIEFS CALLED TOGETHER TO DISCUSS USDEL/KHANE EXCHANGE, KHANE MET FOLLOWING DAY IN PRIVATE WITH SCHUWEILER AND APOLOGIZED FOR FAILING TO TAKE INTO CONSIDERATION DURING COMMITTEE DISCUSSION THE RELATIONSHIP BETWEEN IDB/PC AND SECRETARIAT ON DEVELOPMENT OF PROGRAM OF WORK. SCHUWEILER WOOK OPPORTUNITY TO ELABORATE U.S. CONCERNS AND WHAT HE UNDERSTOOD TO BE CONCERNS OF OTHER DELEGATIONS, INCLUDING SOME OF G-77, ON THIS SUBJECT AND ON RELATED ORGANIZATIONAL PROBLEMS. EXECUTIVE DIRECTOR VOLUNTEERED HE HAD NOT CONSIDERED PROBLEM A SERIOUS ONE, APPRECIATED VALUE AND IMPORTANCE U.S. INITIATIVE, AND SAID HE WOULD GIVE SUBJECTS COVERED IN DISCUSSION MOST CAREFUL CONSIDERATION.

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PAGE 04 VIENNA 03103 161442Z

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## Message Attributes

**Automatic Decaptioning:** X  
**Capture Date:** 01 JAN 1994  
**Channel Indicators:** n/a  
**Current Classification:** UNCLASSIFIED  
**Concepts:** INDUSTRIAL DEVELOPMENT, REPORTS, INTERNATIONAL ORGANIZATIONS, MEETING DELEGATIONS  
**Control Number:** n/a  
**Copy:** SINGLE  
**Draft Date:** 16 APR 1976  
**Decaption Date:** 01 JAN 1960  
**Decaption Note:**  
**Disposition Action:** n/a  
**Disposition Approved on Date:**  
**Disposition Authority:** n/a  
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**Disposition Comment:**  
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**Executive Order:** N/A  
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**Office:** ACTION IO  
**Original Classification:** UNCLASSIFIED  
**Original Handling Restrictions:** n/a  
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**Page Count:** 3  
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**Previous Handling Restrictions:** n/a  
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**Review Action:** RELEASED, APPROVED  
**Review Authority:** oatisao  
**Review Comment:** n/a  
**Review Content Flags:**  
**Review Date:** 31 MAR 2004  
**Review Event:**  
**Review Exemptions:** n/a  
**Review History:** RELEASED <31 MAR 2004 by ellisoob>; APPROVED <15 SEP 2004 by oatisao>  
**Review Markings:**

Margaret P. Grafeld  
Declassified/Released  
US Department of State  
EO Systematic Review  
04 MAY 2006

**Review Media Identifier:**  
**Review Referrals:** n/a  
**Review Release Date:** n/a  
**Review Release Event:** n/a  
**Review Transfer Date:**  
**Review Withdrawn Fields:** n/a  
**Secure:** OPEN  
**Status:** NATIVE  
**Subject:** UNIDO PERMANENT COMMITTEE SEVENTH SESSION, DELEGATION REPORT NO. 7 P.C. AGENDA ITEMS 6, AND 5 (A)  
**TAGS:** OCON, PFOR, EIND, EAID, ECIN, UNIDO  
**To:** STATE  
**Type:** TE  
**Markings:** Margaret P. Grafeld Declassified/Released US Department of State EO Systematic Review 04 MAY 2006